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CONTENTS

Acknowledgements ................................................................................................................................................. 1
Executive Summary ................................................................................................................................................. 2
Background ............................................................................................................................................................. 5
Existing Conditions .................................................................................................................................................. 7
Desired Program Improvements ........................................................................................................................... 15
Conceptual Design Options ................................................................................................................................... 17
Appendix 1 – Detailed Building Systems Assessment ....................................................................................... 22
Appendix 2 – Existing Building Floor Plans ........................................................................................................... 84
Appendix 3 – Photographs .................................................................................................................................... 89
Appendix 4 – Conceptual Cost Estimates ............................................................................................................. 90

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ACKNOWLEDGEMENTS

This report was commissioned by the Town of Greenwich Department of Parks and Recreation with the guidance of the Dorothy Hamill Reconstruction Committee. The Mission Statement of the Committee is as follows:

*It is the mission of the Dorothy Hamill Skating Rink Reconstruction Committee to work towards the reconstruction of the Town of Greenwich ice skating facility. The DHSR Reconstruction Committee will be made up of members of the Board of Parks and Recreation, staff of Parks and Recreation, and a few residents of the community.*

- **Goal is to have a new facility constructed in the 2021-2022 fiscal year, which is the current placement of the DPW 15-year capital plan**
- **Community members of the Committee should have an interest in and experience with ice skating facilities, especially the existing DHSR and/or an interest in and experience with raising financial support.**
- **The Committee will consider the Feasibility Study prepared in 2005 by VSC Sports Enterprises for the Friends of Dorothy Hamill Rink.**

The Dorothy Hamill Skating Rink Reconstruction Committee is comprised of the following members:

- Rick Loh          Board of Parks & Recreation
- Sue Snyder        P&R Recreation Superintendent
- Rich Ernye        P&R Recreation Supervisor
- Rick Margenot     Community Interest / P&R Staff
- Lorin Pratley     Greenwich Skating Club
- Keith Orrico      Greenwich Blues
- Gus Lindine       Greenwich High School Athletic Director
- Chris Rurak       GHS Boys Coach & Gr. Skating Club
- Tom McGarrity     Board of Parks and Recreation
- Bill Drake        B.E.T.
- Andrea Vaz        Windy Hill Skating Club
- Nancy Leamy       Greenwich Skating School
EXECUTIVE SUMMARY

KG+D Architects, along with OLA Consulting Engineers and Ice Rink Events, performed a visual inspection of the Dorothy Hamill Skating Rink over the course of a series of site visits commencing in May of 2019. The facility has been incrementally constructed through a number of projects starting in 1970 and most recently in 1997. The facility began as an outdoor rink and each subsequent project over the years introduced improvements, such as adding a roof or exterior walls, but the facility suffers from a general lack of cohesion. The existing facility has a number of fundamental and critical issues:

- The ice surface is insufficient in size and does not meet the current regulations for North American rinks of 200 feet long by 85 feet wide.
- A number of building components and or systems do not meet Connecticut State Building Code and associated adopted Model Codes:
  - The building exceeds the allowable area for use / construction type and does not have sufficient fire separation of areas.
  - The exterior walls lack thermal insulation and the building does not meet Energy Code.
  - A large portion of the floor slab lacks a vapor barrier; impacting humidity control.
  - The plumbing fixture count is less than required by Code for the maximum occupancy.
  - Proper and safe working clearances are not provided around electrical equipment.
  - The electrical equipment is located directly adjacent to ice refrigeration equipment, which has the potential to leak refrigerant on the electrical gear.
  - The sprinkler system provides partial coverage in the building and does not meet Code.
  - The automatic fire alarm system does not provide complete coverage.
- The Dorothy Hamill Skating Rink does not meet accessibility requirements set forth in the Americans with Disabilities Act and associated ADA Standards for Accessible Design:
  - Accessible parking facilities are inadequate.
  - Wheelchair viewing spaces are inadequate.
  - Accessible toilet facilities are inadequate.
- Parking provided immediately adjacent to the facility does not meet the current parking count required by Greenwich Municipal Law.

This study has identified a number of recommended infrastructure related improvements for the existing facility with the following sub-totals:

<table>
<thead>
<tr>
<th>Priority</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 1: Life Safety Related</td>
<td>$74,300</td>
</tr>
<tr>
<td>Priority 2: Health and Safety Related</td>
<td>$435,200</td>
</tr>
<tr>
<td>Priority 3: Age-related or to Meet Current Code</td>
<td>$2,643,200</td>
</tr>
<tr>
<td>Priority 4: Recommended Upgrades</td>
<td>$1,039,400</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,192,100</strong></td>
</tr>
</tbody>
</table>
In addition to infrastructure improvements, the Committee set forth the following program requirements for improvements to the Dorothy Hamill Skating Rink:

1. **Requirements:**
   - a) Regulation size ice slab – 200’ x 85’ or current standard
   - b) Five (5) locker rooms with showers & bathrooms – two (2) of the five (5) lockers rooms should be larger
   - c) A concrete pad outside & hookup for food trucks
   - d) Internal eating area
   - e) Skate sharpening service
   - f) Modest merchandising of necessities – e.g. mouthpiece, laces, tape
   - g) Large room with divider for meetings & parties – video capability preferred
   - h) Air conditioning and humidity control
   - i) Locker room for staff with a restroom
   - j) Offices for staff
   - k) Proper lighting
   - l) First aid room
   - m) Public restrooms
   - n) Wi-Fi
   - o) A scoreboard
   - p) A stereo and Public Address System
   - q) MUST NOT LOSE A SEASON OF ICE TIME

2. **Preferred Options:**
   - a) Generator or hook-up for generator – in order to not lose ice in a power outage
   - b) Redundancy in compressors
   - c) Second ice slab
   - d) A year-round facility capable of year-round ice, depending on demand
   - e) A better viewing
   - f) A press box – video recording areas
   - g) Cameras mounted with control box – for viewing, recording & security

3. **Secondary Options:**
   - a) Two (2) private locker rooms for GHS teams
   - b) A pro shop
   - c) Two (2) Zambonis
   - d) Fitness / training area off the ice
In conjunction with the Committee, KG+D Architects developed a series of conceptual design options to address the infrastructure needs and program requirements. Fundamentally, the two basic options are to renovate and expand or build a new facility. Variations of each option were developed to address; 1) Required Program, 2) Preferred Program and 3) Secondary Options as set forth by the Committee. The following matrix summarizes the estimated costs, which are inclusive of; infrastructure work, renovation costs, additions, contingency and project costs.

<table>
<thead>
<tr>
<th>Option</th>
<th>Required Program</th>
<th>Preferred Options</th>
<th>Secondary Options</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additions &amp; Alterations</td>
<td>$16,356,783</td>
<td>$34,986,783</td>
<td>$37,936,533</td>
</tr>
<tr>
<td>New Building</td>
<td>$16,970,000</td>
<td>$29,714,875</td>
<td>$31,667,719</td>
</tr>
</tbody>
</table>

*Note: Estimates are inclusive of hard construction costs, contingency and project costs*

In evaluation of the design options, the Committee considered a number of factors, including total project cost, value for cost, design and construction feasibility, long term building life cycle, site constraints related to utilities, rock and property lines, and the impact of construction activities on the Rink operation. The Committee reached the following conclusions:

- The total costs associated with the design options for Preferred and Secondary program goals may not be supported by the community.

- Additions and Alterations options to meet only Required Program goals (without a second sheet of ice) cannot be completed without the closure of the rink for at least one winter season. This is simply not palatable.

- At a comparable cost, a new rink is strongly preferable to a significant reinvestment in the existing rink.

For the above reasons, the Committee strongly favors a New Building to meet the Required Program goals.
BACKGROUND

BUILDING HISTORY

The Dorothy Hamill Skating Rink is located on Sue Merz Way in Greenwich, Connecticut and was constructed in 1971 as an outdoor rink with a 2,400 sf detached building and 185’ x 85’ ice surface. The building contained one office, a rental room, one changing room, two toilet rooms, a Zamboni room, and a mechanical room. Separate subsequent projects added a roof system, exterior walls, interior alterations, the construction of spectator seating with locker rooms below and the addition of a dehumidification system.

In March of 1976, the rink was formally dedicated as the Dorothy Hamill Skating Center following an exhibition skating performance by Greenwich, CT resident Dorothy Hamill.

The following outlines the major capital improvement projects at the rink.

- 1971 Original Rink Construction
- 1973 Steel Roof Structure Added
- 1976 Rink Dedication as the Dorothy Hamill Skating Rink
- 1979 Exterior Walls and Windows added to enclose the rink
- 1986 Zamboni Room and Warming Room created
- 1997 New Entrance, Spectator seating and locker rooms added within the enclosure
- 1999 Dehumidification System added

Subsequent maintenance and repairs projects include; roof replacement, new lighting, replacement of the ice making compressors and chiller barrels, and Zamboni replacements.

The current configuration of the building has the following Code-related features:

- Use & Occupancy: Assembly Group A-4; Ice Skating Rink
- Height & Area: Allowable: 6,000 gross square feet, 1 story
  Actual: 31,258 gross square feet, 1 Story (Non-Conforming)
- Construction Type: Type VB
  1971 Building: Type VB (rating of exterior walls cannot be verified)
  1979 Enclosure: Type IIB

A Facility Evaluation Study was completed by the Design Forum, Inc of West Hartford, Connecticut. The study identified a number of deficiencies related to; ice surface size, conformance to current Building and Life Safety
Code, energy conservation best practices, egress capacity, toilet and shower facility capacity, and accessibility. Since the completion of the 2004 study, many standards have changed and conclusions are now outdated. The observations and findings serve as integral background information for the work of this evaluation.

USE AND OPERATION PROFILE

The Dorothy Hamill Skating Rink maintains an ice surface seasonally from September (Labor Day) until the third week in March. Typical programs at the ice rink include public skating sessions, group and private skating lessons, novice and youth hockey programs, private party rentals, private ice time rentals for figure skating and hockey programs, Greenwich High School Hockey games and the annual Town Skating Competition. The rink also provides skate rentals, sharpening services and houses a small snack bar.

During the off-season, the rink is converted into an indoor carpeted turf area and is available for use by indoor sports programs such as soccer and lacrosse. However, the lack of air conditioning limits the demand for summer indoor rentals. The rink is closed for approximately 4 weeks between the winter and summer seasons to transition from ice to turf and back from turf to ice.
EXISTING CONDITIONS

FACILITY DESCRIPTION

The Dorothy Hamill Skating Rink is situated on a site shared with the Strazza Field and is located across Western Jr. Highway from Western Middle School. A shared parking lot serves the Rink and Field facilities and pedestrian pathway is provided from the Western Middle School site for overflow parking.

The building is one story, slab-on-grade and consists of various vintages of materials and construction types. The rink enclosure is a steel frame with single-wythe concrete masonry unit exterior walls and low slope roofing. The building does not have a thermal or vapor barrier on the exterior walls and the steel columns are exposed to the exterior. It appears the primary building envelope was largely conceived as a wind-block and not a true weather enclosure. A smaller wood and concrete masonry unit building precedes the steel structure and has been partially encapsulated by the larger rink enclosure.

Overall, given the age of many of the systems and elements, the existing facility is in good repair and functioning as originally intended. Ongoing maintenance and repairs have extended the useful life of many components. There were no elements or systems observed to be in failure or in danger of failure due to condition or maintenance. However, many elements and systems are operating beyond their expected useful life and could be subject to unexpected age-related failures.
PHYSICAL SPACE INVENTORY

The following table identifies the existing building spaces, use and size:

<table>
<thead>
<tr>
<th>Room Name</th>
<th>Net SF</th>
<th>Maximum Occupancy</th>
<th>Use Category</th>
<th>Status</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ice Surface</td>
<td>14,805</td>
<td>296</td>
<td>Recreation</td>
<td>Existing</td>
<td>185' x 85' Ice Surface</td>
</tr>
<tr>
<td>Rink Circulation</td>
<td>8,735</td>
<td>174</td>
<td>Circulation</td>
<td>Existing</td>
<td>Perimeter Circulation around ice</td>
</tr>
<tr>
<td>Zamboni Room</td>
<td>535</td>
<td>5</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Office</td>
<td>200</td>
<td>2</td>
<td>Operations</td>
<td>Existing</td>
<td>Rink Manager's Office</td>
</tr>
<tr>
<td>Skate Rental</td>
<td>175</td>
<td>1</td>
<td>Operations</td>
<td>Existing</td>
<td>Attached to Rink Manager’s Office</td>
</tr>
<tr>
<td>Skate Changing</td>
<td>240</td>
<td>4</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Storage Closet</td>
<td>30</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td>Under Stair</td>
</tr>
<tr>
<td>Locker Room</td>
<td>250</td>
<td>5</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Locker Room</td>
<td>400</td>
<td>8</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Officials</td>
<td>100</td>
<td>2</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Meeting Room</td>
<td>240</td>
<td>16</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Warming Room</td>
<td>920</td>
<td>61</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Office</td>
<td>85</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Staff / Office</td>
<td>180</td>
<td>1</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Locker Room</td>
<td>390</td>
<td>7</td>
<td>Recreation</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Snack Bar</td>
<td>125</td>
<td>1</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Womens Toilet</td>
<td>130</td>
<td>-</td>
<td>Support</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Mens Toilet</td>
<td>125</td>
<td>-</td>
<td>Support</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Staff / First Aid</td>
<td>220</td>
<td>2</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Staff Toilet</td>
<td>25</td>
<td>-</td>
<td>Operations</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Mechanical</td>
<td>430</td>
<td>1</td>
<td>Support</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Mechanical</td>
<td>130</td>
<td>1</td>
<td>Support</td>
<td>Existing</td>
<td></td>
</tr>
<tr>
<td>Spectator Seating</td>
<td>2,070</td>
<td>560</td>
<td>Recreation</td>
<td>Existing</td>
<td>Occupancy based on 18” / person</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>31,060</td>
<td>1,155</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
EXISTING SITE
EXISTING FLOOR PLAN
BUILDING SYSTEMS

The following summarizes the needs identified as part of the existing facility evaluation. A detailed report is included as an appendix.

- The existing facility does not meet the ADA Standards for Accessible Design. Specifically, the following components are non-compliant:
  - Accessible parking
  - The exterior pedestrian route from Wester Jr Highway
  - Exterior stair railings
  - Accessible loading drop-off and loading zone
  - Wheelchair accessible spectator viewing areas
  - Interior stair rails
  - Interior signage
  - Toilet facilities
  - Door hardware and maneuvering clearances

- Site Features
  - The facility site requires some short-term pavement repair and a long-term plan for repaving.
  - Many of the landscape plants are overgrown and require pruning or replacement.
  - The signage for the building is difficult to see for first time visitors and should be improved.

- Building Structure & Envelope
  - The floor slab within the rink enclosure is comprised of a mixture of concrete and asphalt. The entire slab should be replaced with a concrete slab, including a vapor barrier.
  - The exterior walls are single-wythe concrete masonry units. The walls appear to continue below frost depth, but do not have a vapor barrier or insulation. The walls should be improved or replaced to meet current energy code and to support interior environmental control.
  - Portions of the rink room gutter system leak and require repair.

- Doors & Windows
  - The majority of the interior and exterior doors, including three overhead doors, have reached the end of their useful life and should be replaced.

- Interior Walls and Finishes
  - The rubber matting throughout the building has reached the end of its useful life and should be replaced.
  - Flooring throughout the 1971 building, including the Locker Rooms, Toilet Rooms, Snack Bar and Warming Area, has reached the end of its useful life and should be replaced.
  - The acoustic ceiling tile systems in the Warming Room, Snack Bar and Zamboni Room have reached the end of its useful life and should be replaced.
• Plumbing Systems
  o The toilet facilities are inadequate for the occupancy load and require expansion and or replacement.
  o Portions of the 2” gas piping require replacement.
  o The hot water supplied to the Zamboni Room is inadequate and requires an upgrade in capacity.
  o A new RPZ and meter is required for the 4” water service and 1” water service.
  o Portions of pipe insulation are deteriorated and require replacement.
  o The drinking fountain sanitary discharge requires replacement.

• Automatic Sprinkler System
  o The sprinkler system is incomplete, and coverage should be provided to the 1971 Building attic space and the entire Rink space.

• Mechanical Systems
  o The gas furnaces, cabinet heaters and electrical unit heaters have reached the end of their expected useful life and require replacement.
  o Central air conditioning should be provided to maintain optimal indoor environmental conditions for ice making.
  o Combustion air venting should be provided to the gas furnaces.
  o The kitchen exhaust fan has reached the end of its useful life and should be replaced.
  o A kitchen make-up air unit should be provided so the exhaust fan doesn’t draw from adjacent spaces.
  o The toilet exhaust fans require replacement and balancing.
  o A refrigeration detection system should be added to the mechanical room to protect equipment in the event of a failure or leak.
  o The cooling tower has reached the end of its useful life and requires replacement.
  o An automated building management system (BMS) should be added to the facility for more efficient control of systems.

• Electrical Systems
  o The electrical service equipment should be relocated to a code-compliant location in a dedicated electrical room.
  o Interior and exterior light fixtures should be upgraded to LED type with automatic controls.
  o An emergency light power inverter should be provided to replace battery pack lights above doors.
  o Additional exit signs and lights are required by Code.
  o The fire alarm system should be upgraded or replaced to include; HVAC shutdowns, fire protection monitoring and carbon monoxide monitoring.
  o Wi-Fi access points should be provided for visitors.
Each of the identified infrastructure work items has an associated cost and priority. The costs are inclusive of all direct costs, contingencies and project costs. The priority rating is based on the following:

*Priority 1 – Life Safety*

*This work is required work or remediation to safeguard the welfare of building occupants. Examples include; failing structural members or inadequate fire alarm systems.*

*Priority 2 – Health and Property Related*

*This work is required work or remediation for the building to meet acceptable minimum standards for construction maintenance and operation. Examples include; roof leaks and non-functioning HVAC equipment.*

*Priority 3 – Age-Related Improvements, Preventative Maintenance, & Code-Required Improvements*

*This category of work is replacement or upgrade of aging building components, work required to meet updated Codes or preventative maintenance to avoid identified work becoming a Priority 2. Examples include; replacement of worn-out flooring and renovation of a toilet room to become wheelchair accessible.*

*Priority 4 – Desirable Upgrades*

*This category includes upgrades to improve building operation, building performance, and functionality of the building. Examples include; replacement of traditional air handler with an energy recovery air handler, the additional of a photovoltaic system, the addition of a backup generator, and expansion of a Wi-Fi system.*

Included in the appendix is an infrastructure listing with itemized costs and estimating assumption. In summary, the identified infrastructure work has the following costs by priority:

<table>
<thead>
<tr>
<th>Priority</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 1</td>
<td>$74,300</td>
</tr>
<tr>
<td>Priority 2</td>
<td>$435,200</td>
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<td>Priority 3</td>
<td>$2,643,200</td>
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<tr>
<td>Priority 4</td>
<td>$1,039,400</td>
</tr>
<tr>
<td>Total</td>
<td>$4,192,100</td>
</tr>
</tbody>
</table>
DESIRED PROGRAM IMPROVEMENTS

COMMITTEE PRIORITIES

The Committee established the following program priorities prior to the commencement of KG+D Architects’ work. Based on the program elements, a Program Matrix was developed with a net usable size assigned to each space. The Matrix is the basis for “right sizing” the building in each of the design solutions.

1. Requirements:
   a) Regulation size ice slab – 200’ x 85’ or current standard
   b) Five (5) locker rooms with showers & bathrooms – two (2) of the five (5) should be larger
   c) A concrete pad outside & hookup for food trucks
   d) Internal eating area
   e) Skate sharpening service
   f) Modest merchandising of necessities – e.g. mouthpiece, laces, tape
   g) Large room with divider for meetings & parties – video capability preferred
   h) Air conditioning and humidity control
   i) Locker room for staff with a restroom
   j) Offices for staff
   k) Proper lighting
   l) First aid room
   m) Public restrooms
   n) Wi-Fi
   o) A scoreboard
   p) A stereo and Public Address System
   q) MUST NOT LOSE A SEASON OF ICE TIME

2. Preferred Options:
   a) Generator or hook-up for generator – in order to not lose ice in a power outage
   b) Redundancy in compressors
   c) Second ice slab
   d) A year-round facility capable of year-round ice, depending on demand
   e) A better viewing
   f) A press box – video recording areas
   g) Cameras mounted with control box – for viewing, recording & security

3. Secondary Options:
   a) Two (2) private locker rooms for GHS teams
   b) A pro shop
   c) Two (2) Zambonis
   d) Fitness / training area off the ice
**PROGRAM MATRIX**

<table>
<thead>
<tr>
<th>Space Description</th>
<th>Qty.</th>
<th>NSF</th>
<th>Subtotal</th>
<th>Occ.</th>
<th>Qty.</th>
<th>NSF</th>
<th>Subtotal</th>
<th>Occ.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Required</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ice Slab - 200' x 85' (240'x105')</td>
<td>1</td>
<td>15,605</td>
<td>15,605</td>
<td>312</td>
<td>1</td>
<td>17,320</td>
<td>17,320</td>
<td>346</td>
</tr>
<tr>
<td>Rink Circulation</td>
<td>1</td>
<td>8,000</td>
<td>8,235</td>
<td>164</td>
<td>1</td>
<td>6,285</td>
<td>8,735</td>
<td>174</td>
</tr>
<tr>
<td>Spectator Seating</td>
<td>1</td>
<td>2,070</td>
<td>2,070</td>
<td>560</td>
<td>1</td>
<td>2,500</td>
<td>2,500</td>
<td>560</td>
</tr>
<tr>
<td>Locker Room - Larger</td>
<td>3</td>
<td>400</td>
<td>1,200</td>
<td>24</td>
<td>2</td>
<td>450</td>
<td>900</td>
<td>18</td>
</tr>
<tr>
<td>Locker Room</td>
<td>2</td>
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<td>500</td>
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CONCEPTUAL DESIGN OPTIONS

OVERVIEW

The design work of this study primarily focused on the potential to renovate and or expand the existing facility to meet the Program Requirements. The conceptual options for renovation and expansion to meet the Preferred and Secondary program elements were limited to estimating only and did not include conceptual plans. The estimated costs for these options were derived by including the gross square footage developed in the Program Matrix. The Committee’s consensus is the Preferred and Secondary program elements, notably including the second ice surface, and the associated budget would not be supported by the community. Therefore, conceptual plans were not pursued as part of this study. The conceptual design for new building options was explicitly excluded from the scope of this study as a potential site had not yet been identified.

Conceptual estimates utilizing square foot costs and percentage allowances for contingency and project costs were developed for each option. The building size for the Additions and Alterations option was based on the conceptual plan and the new building options were based on the Program Matrix. The total project cost estimates presented are inclusive of all anticipated costs, including contingency and project (soft) costs. Construction contingency for renovation is fixed at 20% of direct construction costs, per direction of the Committee. Construction contingency for new construction is fixed as 10% of direct construction. Project costs, inclusive of professional fees, insurance costs, and miscellaneous expenses, assumes 15% of the total construction costs, inclusive of contingency. Moving forward, the estimates should be updated and expanded at each phase as the scope of work is further developed.

A conceptual schedule was developed for additions and alterations to meet the required program, as well as for a new building to meet the required program (single ice surface). Basic allowances were provided for permitting, approvals and design. What is notable, is that the construction duration for the additions and alterations will unavoidably disrupt the operation of the rink resulting in the loss of one or, potentially, two seasons depending on the construction start date. The prospect of losing a season was not acceptable to the committee and a determining factor, along with costs, for favoring a new building option.
ADDITIONS & ALTERATIONS FOR REQUIRED PROGRAM – SITE PLAN

The selected conceptual design for the Additions & Alterations option to meet the required program generally includes demolition of the 1971 original building, complete renovation of the Rink structure and three new additions; 1) an entry / visitor service addition on the front of the building, 2) a building services addition on the rear of the building and 3) a locker room addition on the side of the building. Site improvements include identified infrastructure work as well as a new drop-off area.

Site considerations include grading at the new entry addition, the presence of rock ledge as it relates to underground utilities, building proximity to the property line, and potential storm water improvements.
ADDITIONS & ALTERATIONS FOR REQUIRED PROGRAM – FLOOR PLAN

The selected conceptual design for the Additions & Alterations option to meet the required program includes the following features:

- All identified infrastructure work is included in the scope of work.
- Replacement of the ice sheet with a larger, conforming size ice surface. The ice surface is proposed to be relocated within the existing rink building to maximize spectator viewing angles.
- A 7,200 gross square foot entry and visitor services addition will be constructed at the front of the building to house staff spaces, toilet rooms, event rooms, skate rental and a viewing/eating area.
- The complete demolition of the 1971 building (original building in the rear), which houses all major building services and utilities.
- A 6,200 gross square foot building services addition will be constructed in the rear of the building to house updated mechanical/electrical equipment, the Zamboni, staff locker room, officials locker room and two team locker rooms.
- The Zamboni Room will be removed and the Zamboni will be relocated to the services addition.
- The existing spectator seating and locker room interior build-out will be removed. The spectator seating will be replaced with an enlarged and lower, ADA accessible, seating area with a press box.
- A 3,600 gross square foot locker room addition will house 3 locker rooms, the first aid room and a staff office.
The proposed design reorganizes the building to better segment areas for spectators, skaters and staff. All the visitor services, such as toilet rooms, staff offices, skate rentals and event spaces, are relocated to the front of the building. All primary operational functions are moved to the rear of the building. This provides a more functional arrangement and optimizes the visitor experience to the rink.

COST ESTIMATES

Detailed costs estimates are included as an appendix to this report. All costs shown are complete project costs, inclusive of hard construction costs, construction contingency and project (soft) costs. Escalation of construction costs to the projected year of implementation is not included in the cost estimates as a schedule has not been identified.

Summary:

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*Note: Estimates are inclusive of hard construction costs, contingency and project costs*
# Project Schedules

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APPENDIX 1 – DETAILED BUILDING SYSTEMS ASSESSMENT

SITE STORMWATER SYSTEMS

According to the documentation provided, the Rink facility is served by a 12 municipal storm drain. The storm drain collects the roof leader drains as well as a number of drain inlets on the south side of the building. Generally, the site is well drained with no visible signs of drainage issues. The only drainage issues noted by staff were comprised of surface water infiltration from the southern parking area into the exterior doors and roof gutter leaks. Apparently, the door infiltration has been resolved with a small diverter installed above the doors.

Recommendations:

1. The drain inlet sumps require routine cleaning.
SIDEWALKS & EXTERIOR STAIRS

The Rink has a combination of asphalt and concrete exterior walkways and one concrete exterior stair. The asphalt walkways on the west side of the building, nearest the parking lot, are generally in good condition. Some minor areas of asphalt distress were observed. Asphalt walkways on the east side of the building, leading to the Western Jr. Highway pedestrian entrance, are in generally good condition. However, the incline of the walkway exceeds current Building Code requirements. The one exterior concrete stair provides access from the drop-off / pick-up area of the parking lot to the area of the main entrance. The stair is concrete with metal railings. The stair is generally in good condition, but is of a limited width and the railings do not conform to current accessibility standards or Building Code requirements.
We offer the following recommendations related to the existing walkways and exterior stairs:

1. Re-configure the pedestrian access from Western Jr. Highway with a combination of sloped / ramped walkways and site stairs to meet current design standards and accessibility requirements.
2. Replace the metal stair railings with railings that meet accessibility standards.
PAVEMENT & PARKING

The parking lot, entrance drive and parking along the south side of the building are asphalt with a combination of asphalt and granite curbs. It appears the area to the south of building has been paved more recently than the parking lot. Generally, the asphalt is showing signs of multiple forms of distress. Crack repairs have been performed in some locations, but not in others. Granite curbs are in good condition, but many areas of asphalt curbs have been damaged, presumably, by plows during snow removal.

The existing parking lot has 132 stalls and an additional 6 parking spaces adjacent to the building are designated at handicap parking. Per the Greenwich Municipal Code, Commercial Recreation areas require 1 parking space per 4 occupants. The calculated occupancy of the building requires 289 stalls (1,155 occ / 4). We understand parking at Western MS is utilized as overflow parking to satisfy the requirement, but some stalls appear to be near the maximum allowable travel distance of 1000’ to the main entrance.

The rink parking lot has a modest passenger loading zone. However, the loading zone is not sufficient in size to accommodate multiple team buses, is not part of an accessible exterior route, and does not conform to accessibility standards for passenger loading.

Aerial View
View from Sue Merz Way

Accessible Parking Area

Rear Operations Area
We offer the following recommendations related to the existing pavement and parking:

1. Continued maintenance and patching will extend the operational life of the pavement, but re-paving, including asphalt curb replacement, should be planned.
2. The accessible parking stalls require aisle markings. In addition, some pitches around drain inlets should be addressed as they exceed the maximum allowable surface slope at ADA parking.
3. Consider expanding the capacity of the dedicated facility parking by 151 stalls to meet the Code required count.
4. Provide an enlarged passenger loading zone conforming to accessibility standards.
LANDSCAPING & FEATURES

Trees and shrubs are immediately adjacent the building on the north (towards the baseball field) and west (front entry) sides. The plantings have become overgrown and require significant pruning or replacement. On both sides, plantings are in direct contact with the building and should be removed or pruned back away from the building. Vined plants are growing on the north façade of the building and should be removed. The facility has a lawn area to the north, which is generally in good condition.

Security chain link fencing is provided to protect part of the entry walk, around the exterior dehumidification system and around the rear operations area. The entry walk fence and rear enclosure are in fair condition and are serviceable. The dehumidification fencing is not installed on a pad and it is apparent the lawn maintenance staff does not enter the enclosure to maintain the lawn. In addition, it is reported that the fencing conflicts with access to the equipment for servicing. Security vehicle gates are provided at the rear of the building to control vehicle access to the operations area. Generally, they appear to be in fair condition.

The facility has signage at the pedestrian entry from Western Jr. Highway and on Sue Merz Way. However, the signage at Sue Merz Way is not visible from Sherman Avenue and wayfinding could be significantly improved with additional signage at the street.
Recommendations:

1. Remove and replace overgrown plantings and remove vines from the building.
2. Extend the dehumidification equipment pad and provide new fencing on the pad with doors located to allow for equipment maintenance.
3. Add new, prominent, facility signage at Sherman Avenue.
SUBSTRUCTURE

The steel columns supporting the main roof structure are installed on concrete piers and anchored to the existing ledge rock. The piers appear to be in good condition. The 1970, original, portion of the rink building appears to be constructed on continuous concrete foundation walls with concrete spread footings. There is no indication of damage or disrepair.

The documentation made available to KG+D does not indicate the foundation construction for the exterior walls of the primary rink enclosure, installed in 1973. Based on visual observation, it appears the concrete masonry units extend below grade. There are no visible signs of deterioration, other than limited areas of potential ice-melt/salt exposure. However, since concrete masonry units are susceptible to deterioration below grade, any modification or improvement of the exterior wall should include foundation improvements.

1973 Steel Column on Concrete Pier  Deterioration of 1979 Concrete Masonry Unit Wall

Recommendations:

1. Consider foundation wall and footing improvements with any associated recommendation for exterior wall improvements, such as insulation.
STRUCTURAL SYSTEMS

The floor slabs on the ground floor are all slab-on-grade and are a mixture of concrete and asphalt materials. The materials are generally in good condition, but the different vintages of construction were not all built at exactly the same finished floor level. As a result, there are many small ramped level changes between spaces creating some significant irregularity. The current Warming Room has a significant side-to-side floor slope to meet existing adjacent elevations.

The concrete ice surface and original building were constructed with an under-slab vapor barrier. However, it is not clear if the “infill” floor areas around the rink were constructed with a vapor barrier. The ice surface concrete slab was not visible as the turf was currently installed. Based on conversations with rink staff, we understand there are no major concerns regarding the condition of the ice surface slab. The spectator seating mezzanine is a concrete slab spanning above the locker rooms. The slab is in good condition with no signs of significant deterioration.

The 1973 steel roof structure consists of steel columns, long span bar joists and metal decking. The steel columns and baseplates are visible from the exterior and interior and appear to be in good condition. Some areas are rusted. The long span bar joists appear to be in good condition with no visible signs of deterioration. A low emissivity ceiling insulation has been installed between the joists, concealing the metal deck from below. The roofing has been recently replaced and we assume any discovered decking deficiencies would have remediated at that time.

The roof and interior walls of the original 1971 building are constructed of wood framing. The interior walls are non-load bearing. The roof framing and decking are wood and appear to be in good condition.
Recommendations:

1. Replace asphalt infill floor slab areas (5,200 sf) with concrete slab-on-grade with a vapor barrier.
2. Scrape and paint exterior side of all steel columns.
EXTERIOR WALLS

The exterior walls of the 1971 building and 1979 enclosure are primarily single-wythe concrete masonry units. In most locations, the CMU has been painted on the interior and exterior surfaces. The exterior walls do not have insulation or a vapor barrier. Current Building Code requires continuous exterior wall insulation with a minimum R-Value of 11.4. Some damage to the concrete masonry units (CMU) was observed in areas subject to ice melt/salt exposure. The 1971 building upper wall areas have painted wood board and batten siding and trim. The 1979 rink enclosure has an upper fascia with a stucco finish. The stucco appears to be in good condition. It does not appear the areas of stucco are insulated. Soft joints are provided between the steel columns and CMU exterior walls and around all openings. Caulking appears to be in good condition.
1970 Exterior Wall: Single-wythe CMU walls with painted wood walls above the roof at dormers

Recommendations:

1. Consider installing 2 ½” of exterior wall rigid insulation to improve energy performance, comfort and meet current Code. Provide a new exterior finish material when upgrading wall thermal performance. Insulate the stucco portion of the exterior wall from the interior with spray foam insulation.
EXTERIOR DOORS

Exterior doors are hollow metal frames and doors with narrow vision panels. The doors and frames are showing signs of deterioration and are at or nearing the end of their useful life. Door hardware has been partially replaced on various doors and weather stripping is in various states of disrepair. In many locations, daylight is visible between the door and frame. The overhead service door to the Zamboni room appears to be in fair condition, but the weather stripping has failed. Large gaps are visible between the door and jamb. The building would also benefit from an entry vestibule for security access control as well as temperature control.

Typical Exterior Hollow Metal Door

Daylight Visible at Zamboni Room OH Door

Hollow Metal Frame Deterioration

Exterior Doors with varying hardware replacements
Recommendations:

1. Replace all exterior doors and frames with FRP type.
2. Repair / replace the overhead door weather stripping and consider replacing the door.
3. Construction an entry vestibule.
WINDOWS

The original 1971 structure has aluminum framed windows with opaque glazing in select areas, including; (3) clerestory windows (approximately 5’x 4’), (2) locker room area slider windows (approximately 5’ x 2’) and (1) (3’x4’) exterior transaction window (not in operation). The windows pre-date the current interior configuration and some are bisected by interior partitions. The 1979 enclosure currently has (3) (21’-4 x 4’) fixed clerestory aluminum windows on the north side.

Recommendations:

1. The windows appear to be in fair condition with no obvious signs of leaks, air gaps or glazing failure.
2. Given their age, the windows should be replaced as part of any major renovation or improvement to the exterior building envelope.
ROOFING

The 1971 Building has a combination of sloped architectural asphalt shingle roofing and low-slope EPDM membrane roofing. We understand the roofing was installed relatively recently and appears to be in good condition. Curbs and flashing appear to have been replaced and or repaired when the roofing was replaced. A small section of gutter, with open ends and without downspouts, has been added above the rear Mechanical Room doors. The perimeter gutter system appears to be copper and is leaking in a few locations. Some repair is also required for downspouts that have become detached. Access to the roof was not available during our site visit and visual observations were made from the ground.

Aerial of Rink Showing membrane roofing over the ice surface area and asphalt shingle roofing over the 1970 building
1970 Building with Asphalt Roofing

1. A downspout should be added to the gutter above the mechanical room doors to control water drainage. The gutter currently empties onto the gas rig.
2. Repair gutter leaks and reattach downspouts to the building.
INTERIOR WALLS

The majority of interior walls are concrete masonry unit construction. Some areas have what appear to be wood stud walls with plywood or drywall sheathing. The walls do not have any significant damage. Minor damage was noted adjacent to the interior Zamboni Room overhead door.

Recommendations:

1. Repair the Zamboni Room wall adjacent to the interior overhead door.
FLOOR FINISHES

The floor area around the ice surface is a mixture of concrete and asphalt installed at various times. It is partially covered with interlocking rubber floor tiles and rubber mats. There is a great deal of irregularity in the floor surface and the rubber floor has been partially replaced in some areas, presumably due to wear. Best practices include a flooring entry protection/walk-off system to control the migration of dirt and debris from foot traffic entering the building. Small rubber walk-off mats have been placed at the doors but are not adequate in size or configuration to handle the traffic.

The locker rooms in the 1971 building have interlocking rubber tile flooring. The flooring is reaching the end of its useful life and has been patched in some areas. The interlocking flooring tiles are not a preferred solution for toilet rooms and wet areas because the joints are open and allow liquids to pass through to the substrate. For this reason, it can be difficult to clean the tiles and or address any spills on the tiles. The composite tile in the Snack Bar kitchen appears to be in fair condition. However, slip-resistant flooring should be installed in kitchen areas. The floor tile and saddle in the Janitor’s Closet has reached the end of its useful life.

Flooring in the Mechanical Rooms, Storage Closets, Spectator Seating and Zamboni Rooms are concrete. The Mechanical Room floors have been painted. They are generally in fair condition. The concrete slab exiting the Zamboni Room to the ice surface has exposed aggregate, presumably due to studded tire traffic.
Recommendations:

1. Remove flooring and level the flooring substrate to remove as many irregularities as possible. Replace flooring.
2. Provide three-step entry dirt control flooring mat system at two primary entrances.
3. Replace all flooring in the 1971 portion of the building.
4. Patch / coat the concrete slab exiting the Zamboni Room to the ice surface.
CEILINGS

Ceilings in the 1971 Building are:

- **Warming Room:** Acoustic Ceiling Tile (ACT)
- **Office Area:** Painted Tongue & Groove (T&G) Wood
- **Locker Rooms:** Painted Gypsum Wall Board (GWB) and Tongue & Groove Wood
- **Toilet Rooms:** Painted Tongue & Groove Wood
- **Snack Bar:** Painted Tongue & Groove Wood
- **Staff Room:** Painted Gypsum Wall Board
- **Mechanical Rooms:** Open to Structure / Gypsum Wall Board

The rink area is open to structure with exposed painted steel and low-e insulation visible.

The Zamboni Room has an acoustic ceiling tile system. It is nearing the end of its expected useful life.

The ceilings in the 1997 rooms beneath the spectator seating are exposed painted structural concrete.
Recommendations:

1. Replace acoustic tile ceilings in the Warming Room, which is nearing the end of its expected useful life.
2. Add a cleanable, sanitary ceiling system in Snack Bar kitchen and toilet rooms.
3. Replace the Zamboni Room ceiling.
INTERIOR DOORS

Generally, the interior doors are in fair condition given their age and use. The doors have been painted over the years and some hardware has been upgraded and replaced to meet ADA requirements.

1970 Building Door

1997 Alterations Door

Recommendations:

1. Upgrade all hardware to meet ADA standards (4 sets of non-conforming lock sets were observed).
ICE RINK EQUIPMENT

The existing ice making equipment is largely original to the facility and has been repaired as necessary through the years. The ice making system is an indirect system with a prime glycol refrigerant and a secondary brine refrigerant. The ice sheet tubing system has been largely operating without major leaks or malfunctions, but it has reached the end of its expected useful life. The piping manifold for the slab is extremely difficult to access and poses a significant maintenance and operational liability. We understand from the staff that components of the ice making equipment have outlived the availability of replacement parts. As noted in the electrical equipment observations, the ice making equipment sits directly adjacent to the main electrical service equipment. A leak in the compressor could pose a serious risk given the proximity to the electrical gear.
The dasher board system was reportedly replaced in the early 2000’s and is a Crystalplex system. The dasher boards and glass are in generally good condition and were high quality when replaced. A partial perimeter netting system has been installed to contain pucks and balls. It is possible to salvage and re-use the dasher boards, but given the age, consideration of replacement should be given as part of any major renovation.

Recommendations:

1. Replace all ice making equipment as it has reached the end of its useful life.
2. Replace the ice surface tubing, preferably as part of an enlargement of the ice surface.
3. Consider replacement of the dasher board system as part of any major renovation.
LOCKER EQUIPMENT

The 1971 (red) and 1997 (blue) locker rooms are equipped with similar fixed perimeter wood benches, perimeter wood hooks, a chalkboard and a wood hockey stick racks. A limited number of lockers are provided outside of the locker rooms for individual skaters. Additional lockers may be beneficial for operations and visitor experience.

Recommendations:

1. Add additional individual skater lockers.
preventer on the domestic water service and as such the service is not up to current plumbing codes. The domestic water service is distributed throughout the building utilizing the municipal water pressure. The fire protection service is provided with an AMES Model # Colt 300BF Double Check Detector Assembly.

There is an additional water service into the building located at the Zamboni room. The 1” domestic water service is provided with a main shut-off valve and a water meter. There is no reduced pressure zone (RPZ) backflow preventer on the domestic water service and as such the service is not up to current plumbing codes. The domestic water service is distributed throughout the building utilizing the municipal water pressure.

Some of the domestic cold, hot water and hot water recirculation piping from the mechanical room throughout the building is uninsulated. The International Energy Conservation code requires all hot and hot water recirculation piping to be insulated. Domestic cold water should be insulated to prevent condensation. Additionally, piping throughout building is not properly supported.
We offer the following recommendations related to the water systems:

1. Install a backflow prevention device on the domestic water service at each point of entry into the building and file all documentation as required.
2. Provide proper piping insulation throughout as required by code.
3. Properly support piping as required.
**Plumbing Equipment**

The building is provided with two gas-fired domestic hot water heaters both of the hot waters heaters were installed in 2016 and are in good condition. Both hot water heaters are located in the Water Service/Mechanical Room. One of the hot water heaters is a Rheem with 40 gallons storage capacity and the second domestic hot water heater is Bradford White hot water heater with 98 gallons of storage. It is reported that the domestic hot water heater servicing the Zamboni Room has insufficient capacity.

![Domestic water heaters](image)

We offer the following recommendations related to the plumbing equipment:

1. Consider upgrading the capacity of the domestic hot water heater serving the Zamboni Room.

**Plumbing Fixtures**

The building is equipped with a combination of floor-mounted and wall hung water closets and wall hung urinals. The fixtures are in fair condition. The existing fixtures do not have water-conserving faucets or flush valves.

Floor drains were not observed to be located in public restrooms as required by code, the drains might be located below the protective floor padding.

The drinking fountain located by the Public Restrooms is discharging indirectly into the Janitor’s sink, as such this is a code violation and needs to be corrected.

The calculated occupancy for the building is in excess of 1,000 people. The current fixture count provided is inadequate for the occupancy load.
We offer the following recommendations related to the plumbing fixtures:

1. Construction an enlarged set of toilet rooms to adequately serve the occupant load.
2. Provide water-conserving type faucets and flushometers throughout the building as well as the replacement of any of the plumbing fixtures showing signs of deterioration.
3. Verify if floor drains are installed below protective floor padding, if not provide floor drains in Public restrooms.
4. Properly connect water fountain discharge into sanitary system via direct connection.
Sanitary System

The building is served by a 4” sanitary main, which discharges into the municipal sanitary system based on the original design drawings. The house trap is located in a pit outside the building; we were not able to access the pit at the time of our field observation. The piping is original to the building and there were no reported issues with the sanitary system at the time of our review.

Additionally there is an exposed oil trap located in the Zamboni Room that discharges to the exterior.

We offer the following recommendations related to the sanitary systems:

1. There are no recommendations to the sanitary system at this time; we expect the existing sanitary service to remain.
2. Replace oil trap and pipe into sanitary system as required by code.
FIRE PROTECTION

As noted above, the 6” combined domestic water/ fire protection service point of entry to the building is located in the Water Service Room/Mechanical Room of the building. The 6” combined service splits into two 2” domestic water service taps and a 4” fire protection service. The 4” fire protection service system is provided with a 4” an AMES Model # Colt 300BF Double Check Detector Assembly.

The 4” fire protection system is distributed throughout the building. However, the main ice rink, mechanical room and Zamboni rooms are currently not protected. Additionally, there are several locations where sprinkler heads are obstructed and coverage is inadequate, including; all under-stairs storage closets, locker rooms and offices. We also observed some of the sprinkler heads close to electrical heating elements in the locker rooms by the restrooms. We were not able to determine if these heads are rated for high temperatures.

Fire protection water service with DCDA in vertical

No fire protection coverage in mechanical room
We offer the following recommendations related to the fire protection systems:

1. Test 4” DCDA annually as required by Department of Health.
2. Provide sprinkler coverage throughout the entire building.
3. Install high temperature heads next to electrical heating elements in locker rooms located by the restrooms.
MECHANICAL

Heating System

The heating throughout the building is provided via gas fired heating ventilating units (HV), gas fired unit heaters, electrical cabinet unit heaters, gas furnaces and overhead electrical heating elements. Some of the heaters and gas furnaces are approaching the end of their expected useful life and should be replaced.

Gas fired unit heater located in mechanical room

We offer the following recommendations related to the heating systems:

1. Replace unit heaters, gas furnaces and overhead heating elements approaching end of useful life.

Mechanical System

The Warming Room is served by a gas fired heating and ventilating unit (HV) with a related capacity of 1600 cfm (cubic feet per minute). The HV unit is equipped with mechanical ventilation via an outside air (OA) intake louver located in the exterior of the building. The HV unit appears to be in good condition. However, the OA louver is damaged.
HV unit serving Warming Room.  
OA intake louver serving warming room.

The locker rooms located by the public restrooms are heated via overhead electrical heating elements. These spaces do not have a ducted mechanical system and do not have ventilation required by the International Mechanical Code.

Overhead electrical heating elements by locker rooms

The locker rooms, office areas and meeting room located below the bleachers are heated via gas fired furnaces. The furnace serving these spaces are not equipped with mechanical or natural ventilation as required by the International Mechanical Code.
The Ice Rink is served by a 10,000 cfm gas fired dehumidification unit. Based on our conversations with building personnel, the unit works properly and upgrades to the unit components have been made throughout the years. The unit is in good condition. However, exterior ductwork insulation is showing signs of deterioration.
The Zamboni Room is heated via gas-fired furnace. The unit serving the room is not equipped with mechanical or natural ventilation as required by the International Mechanical Code.

The snack bar is equipped with a kitchen exhaust hood; however, there is no make-up air for the system. Additionally, the exhaust fan associated with hood is original to the building and appears to be in poor condition.
Public restrooms are provided with a dedicated exhaust fan, both public restrooms have ceiling mounted exhaust registers. The toilet exhaust fan is original to the building there were no reported problems with the fan.

The locker rooms, office areas and meeting room located below the bleachers are equipped with a through the wall mounted exhaust fan.
Mechanical/Water service rooms do not appear to have proper combustion air for gas-fired equipment as required by the International gas and fuel code. Additionally, the main building mechanical room houses the chillers and tank for ice rink; the mechanical room is currently not equipped with refrigerant leak detection and all associated specialties and components.

The cooling tower, located in the exterior of the building next to the main mechanical room, is experiencing pipe leakage. In addition, based on our conversation with the building personnel, the cooling tower has had several parts replaced and rebuilt throughout the years. The cooling tower appears to be in poor condition and nearing the end of its expected useful life.
We offer the following recommendations related to the mechanical systems:

1. Provide mechanical ventilation to all gas furnaces for locker rooms, office spaces and meeting rooms located below bleachers as required by the International mechanical code.
2. Replace exterior insulation for exterior ductwork associated with ice rink dehumidification unit.
3. Provide mechanical ventilation to gas furnaces at the Zamboni room.
4. Replace kitchen exhaust fan hood and provide dedicated makeup air unit.
5. Provide cleaning of all kitchen exhaust ductwork.
6. Replace toilet exhaust fans and provide balancing for the system.
7. Provide a supply air fan to Mechanical/Water service room for appropriate combustion air as required by the International gas and fuel code.
8. Provide a new refrigeration system. The system may include but not be limited to a refrigerant monitoring system alarm horn/strobe with signage, refrigerant leak sensor, interlock between monitor system and 5,000 cfm mechanical room exhaust fan with associated ductwork and exhaust air louver. Refrigeration detection system shall comply with the requirements of the International New Mechanical Code.
9. Replace all leaking pipes associated with cooling tower.
10. Consideration should be given to replace the cooling tower with new.
ELECTRICAL SERVICE

The existing electrical service to the building was upgraded in 2017 with a new transformer. It is in “like new” condition and no work is recommended at this time. A 400A transfer switch for a portable generator hook-up was installed when the service was upgraded. At this time, the service and transfer switch will only require upgrade or modification if additional power is required or a permanent generator is installed.
ELECTRICAL DISTRIBUTION

The rink is served by an 800 amp 480/277 volt bolted pressure type main service switch which is original to the facility. The switch appears to be generally in good condition, but some corrosion was observed on the fuses. The main control panel is also original to the building and appears to be generally in good condition. The gear currently has space capacity of 60 amps. The equipment is in working order but approaching the end of its useful life and should be replaced as part of any major renovation or expansion. Receptacles are provided throughout the building and are generally in fair condition.

Main Service Switch

Main Distribution Panel-Labeled control panel B rated 800A, 480/27 powers chillers 1&2, pump #, panel D, panel F, panel C, panel in locker room thru transformer.

Fuses in switch rated 800A.
ELECTRICAL DISTRIBUTION

The electrical panels are located in the Mechanical Room and all appear to be original equipment. The panels are crowded together with very limited capability for expansion or additional panels in the same area. The distribution panels are essentially maximized with no room for expansion. Some single pole slots have been modified to have split circuit breakers. The 45kva step down transformers for distribution Panel E and the Locker Room Panel are approaching the end of their useful life.
Step down transformers, 45KVA for panel E, 45KVA for locker room panel are dated and close to end of life.

Majority of panels are full with no circuit capacity. Photo shows panel with all circuit breakers used and some slots have split circuit breakers in slot allocated for single pole.
The Mechanical Room and electrical equipment locations do not have minimum Code-required working clearances in front of the electrical equipment. In numerous locations, the chiller piping conflicts with required working clearances.

Clearance is 28” from front of main distribution panel (labeled control panel B) to Chiller 2 piping. Clearance from main distribution panel to Chiller 2 control panel is 34”. NEC Code requires min 3ft from front of panel to pipe (grounded parts) and 4ft clearance for panel to chiller.

Clearance issue between transformer for locker room panel and Chiller 2 piping is 23”. Code required working clearance is 36”. Transformer to chiller 2 is 32” required clearance is 4ft.
Recommendations:

1. Replace all electrical panels, transformers and wiring for a new distribution system to power all lighting, receptacles, mechanical, fire alarm and all required systems. Provide spare circuit capacity in all panels for future growth and branch circuiting requirements.
2. Consideration should be made for creating a separate electrical room with required minimum equipment and working clearances.
3. Consider USB type receptacles in all locker rooms, office and in some public areas.
LIGHTING

The interior lighting for the building is primarily comprised of fluorescent lighting fixtures. Surface mounted fixtures are utilized where there are no ceilings and recessed fixtures are provided in acoustic ceiling tile systems. The rink is served by pendant mounted metal halide fixtures. Exterior building mounted lighting consists of wall mounted metal halide down lights. Lighting upgrades to LED type fixtures and the addition of occupancy sensor controls could result in significant energy use reductions.

Mech Rm T12 strip fluorescent lighting fixtures with T12 lamps

Warming Room 2’x4’ lay-in fluorescent lighting fixtures

Rink pendant mounted metal halide lighting fixtures

Locker Rooms 1’x4’ T12 pendant fixtures
Official's Room 18'x4' T12 pendant mounted fixture

Restrooms 1'x4' x1'x8' recessed T12 fluorescent fixtures

Staff Room 2'x4' Surface Mounted with T8 Fixture

Spectator area is illuminated from overhead rink lighting.

Exterior Wall Mounted HID Flood lights
Recommendations:

1. Replace all lighting with energy efficient LED lighting fixtures and updated controls.
   a. The Rink area could be provided with high bay high output LED types.
   b. The majority of the other areas shall be illuminated with linear recessed and surface mounted LED lighting fixtures.
   c. Surface mounted LED fixtures could be utilized on the exterior.
EMERGENCY LIGHTING

The facility has illuminated exit lights placed above all exits and appears to meet the minimum code requirements. However, the emergency lighting provided consists of limited wall mounted emergency lights and the coverage does not appear to meet current minimum code requirements for interior stairs, exit pathways and exit doors.

Exit lights with no EM heads at doors in back on East Side

Rink area only visible was 2 headed emergency battery lights up above 20’ at exterior walls appear to be newer but lacking coverage throughout.

No emergency lighting above doors at front entrance doors
Illuminated exit signs

Emergency 2 headed battery lights at front area on wall by main office, partially illuminates the entry area.

Emergency 2 headed battery lights at upper stands provide general emergency illumination but not specific to aisles, fixtures illuminating up walls.
The emergency lighting within the spectator area and egress path from the spectator area is minimal and less than required by current Code.

Recommendations:
1. Replace all exit lights with LED back lit or edge lit exit lights.
2. Upgrade the emergency lighting to include an emergency lighting power inverter system that will power the general lighting fixtures in the paths of egress and in the assembly type spaces.
FIRE ALARM

The Rink is equipped with an automatic detection and notification system. The head end unit is a Digital Monitoring Products panel with a booster power supply for notification devices. Pull stations are located at most exterior doors, but not all. Horn-strobe notification devices are located throughout the building. An annunciator panel is located towards the rear of the facility. It appears the rear entrance was previously the main entrance when parking was provided off of Western Jr. Highway. It does not appear the sprinkler control valves are tied into the fire alarm system.
Locker rooms had horn/strobes

Horn/Strobes in toilet rooms

Fire Alarm annunciator

Sprinkler valves do not appear to be connected or monitored by fire alarm control panel.

Emergency heater shutdown switch for gas powered heaters in all locker rooms side rooms.
Recommendations:

1. Replace entire fire alarm system with new addressable system that monitors all required systems such as sprinkler system.
2. Interconnect mechanical system for unit shutdown as required by Code.
3. Provide manual pull stations at all egress doors.
4. Provide automatic smoke/heat detection in all unoccupied spaces such as storage rooms, electrical/mechanical rooms and back of house spaces.
5. Provide carbon monoxide detector where gas fired equipment is located.
6. Provide audible/visual alarms throughout and as required by Code.
IT SYSTEM

A wireless data system was not observed during our site visit. It is typical for a recreational facility of this type to offer WiFi to visitors and for events.

Recommendation:

1. Provide a publicly accessible WiFi system.

COMMUNICATION SYSTEMS

Some speakers were observed in the main rink area, but it does not appear the facility has a central public address system.

Recommendation:

1. Provide a public address system with coverage in all major rooms, including locker rooms and the Warming Room.
ACCESSIBILITY

An exterior accessible route is provided from the designated accessible parking stalls to the main entry. The route is paved with asphalt and does not include any significant level changes. Six parallel parking stalls designated as handicap parking are provided adjacent to the south side of the building. The designated stalls are adjacent to the building and relatively level with the main entry. However, designated passenger load zones are not provided. The existing passenger loading zone at the primary parking lot is not part of an exterior accessible route and does not conform to accessibility standards for marked loading areas and curb cuts. The handrails on the exterior stairs leading from the parking lot to the building do not meet current accessibility standards. The railings do not have extensions at the bottom beyond the last riser. The walkway from Western Jr. Highway is ramped asphalt and is not part of an accessible route. It appears to exceed allowable slopes for walkways and ramps and does not have required landings.

Generally, an interior accessible route is provided to all major program spaces, with the exception of spectator seating. An accessible viewing platform has been provided adjacent to the Warming Room. Companion seating is not provided. Based on the spectator seating capacity of 560, the required minimum number of wheelchair spaces is 7 (Table 11.08.2.2.1). The existing platform does not meet this requirement. Interior stairs have been constructed to serve the spectator seating areas. The stairs are concrete with aluminum railings. The stairs and rails appear to be conforming to accessibility standards.

The toilet facilities provided are not ADA accessible.
Recommendations:

1. Demarcate a passenger loading area between the parking stalls and the building and a pathway to the front door.
2. Provide a loading zone as part of exterior accessible route, conforming to accessibility standards for size, marking and curb cuts.
3. Replace the existing exterior stair handrails with handrails conforming to current accessibility standards, to include extensions beyond the bottom riser.
4. Reconstruct the Western Jr. Highway entrance walk as an accessible route.
5. Provide additional wheelchair spectator seating spaces.
6. Provide accessible toilet facilities.
SECURITY

The facility is equipped with some security cameras and door locks are provided where necessary. However, the building layout does not provide for simple and secure control of visitors and spectators. Visitor and crowd control is achieved with movable rope or strap barriers. The plan layout of the building does not afford separate fan areas as well as physical barriers between spectator areas and areas accessed by players.

Visitor Control Barricade at the Main Entry

Recommendations:

1. Integrate physical barriers, perhaps with an entry vestibule for visitor control when entering the building.
2. Consider measures to physically separate players and spectators.
SPACE ADEQUACY

Generally, the locker room size and count appears to serve the current demand generated by the rink. Spectator seating was significantly increased in 1997 and appears to be adequate with exception of the wheelchair viewing spaces. The ice sheet itself measures 185’ x 85’ and has been previously identified to not meet current regulations.

The building has an obvious storage shortfall for building operations. A cargo container is located in the rear operations area and a number of items are stored outdoors. Additionally, a number of storage lockers have been constructed behind the team benches. The Snack Bar appears to be very tight for the amount of equipment provided. The Meeting/Party Room is undersized to serve medium to large group events and does not have dedicated support spaces, such as a toilet facility or storage.
# APPENDIX 2 – EXISTING BUILDING FLOOR PLANS

## 1970 SKATING RINK

Joseph Groo Weir, Architect  
9 West Putnam Avenue  
Greenwich, CT

Werner Jensen & Adams, Inc  
641 Summer Street  
Stamford, CT

<table>
<thead>
<tr>
<th>Drawings</th>
<th>Title</th>
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<tbody>
<tr>
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<td>Plan, Sections &amp; Details</td>
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<td>A4</td>
<td>Details of Dasher Board &amp; Fence</td>
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<td>Plans, Details &amp; Diagrams</td>
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<td>M3</td>
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<td>Site Plan &amp; Details</td>
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<tr>
<td>P2</td>
<td>Plumbing Plan &amp; Riser Diagrams</td>
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1973 ROOF STRUCTURE

Town of Greenwich
Engineering Division
Department of Public Works

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<thead>
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<td>Sections &amp; Details</td>
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</table>
### 1985 INTERIOR ALTERATIONS

Designed Environments Architects & Engineers  
110 Lenox Ave  
Stamford, CT

Peter Szilagyi & Assoc Consulting Engineers  
Wallacks Drive  
Stamford, CT

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<td>Phase 2 Floor Plan</td>
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<tr>
<td>A-103</td>
<td>Phase 2 Elevations</td>
</tr>
<tr>
<td>A-104</td>
<td>Phase 2 Door Schedule Sections</td>
</tr>
<tr>
<td>A-105</td>
<td>Sections / Elevations &amp; Details</td>
</tr>
<tr>
<td>EM-1</td>
<td>Floor Plan Preliminary Electrical + Mechanical</td>
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1995 INTERIOR ALTERATIONS

Robert Felson, AIA Architect
Greenwich, CT

Aldo Ricci, Mechanical Consultant

<table>
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<tr>
<th>Drawings</th>
<th>Title</th>
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<tbody>
<tr>
<td>GC-1</td>
<td>Lower Level Plan</td>
</tr>
<tr>
<td>GC-2</td>
<td>Upper Level Plan</td>
</tr>
<tr>
<td>GC-3</td>
<td>Upper, Lower Level Foundation Plans</td>
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<tr>
<td>GC-4</td>
<td>Sections, Elevations, Details</td>
</tr>
<tr>
<td>GC-5</td>
<td>Structural Plan</td>
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<tr>
<td>GC-6</td>
<td>Structural Sections</td>
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<tr>
<td>GC-7</td>
<td>Existing Building Renovations</td>
</tr>
<tr>
<td>M/S/E-1</td>
<td>Mechanical, Sprinkler, Electrical Plans</td>
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Alterations to:
Dorothy Hamill Skating Rink
Town of Greenwich, CT

GC-5 Structural Plan

ROBERT FELSON, A.I.A., ARCHITECT
Greenwich, CT

3/16 = 1'-0"

3/15/96
3/96
**1999 DEHUMIDIFICATION SYSTEM**

JSB Consulting Engineers  
223 Meadow Street  
Naugatuck, CT

<table>
<thead>
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<th>Title</th>
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<tr>
<td>M-1</td>
<td>New Dehumidifier &amp; Misc Upgrades</td>
</tr>
<tr>
<td>M-2</td>
<td>New Dehumidifier &amp; Misc Upgrades</td>
</tr>
</tbody>
</table>
APPENDIX 3 – PHOTOGRAPHS

PHOTOGRAPHS

The attached photographs of the Dorothy Hamill Skating Rink were taken May 15, 2019.
APPENDIX 4 – CONCEPTUAL COST ESTIMATES

COST ESTIMATES

1. Summary
2. Additions & Alterations Options
3. New Building Options
4. Estimating Assumptions
## Dorothy Hamill Skating Rink
### Facility Evaluation Study - Design Options Estimates

<table>
<thead>
<tr>
<th>Option</th>
<th>Required Program</th>
<th>Preferred Options</th>
<th>Secondary Options</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additions &amp; Alterations</td>
<td>$16,356,783</td>
<td>$34,986,783</td>
<td>$37,936,533</td>
</tr>
<tr>
<td>New Building</td>
<td>$16,970,000</td>
<td>$29,714,875</td>
<td>$31,667,719</td>
</tr>
</tbody>
</table>

*Note: Estimates are inclusive of hard construction costs, contingency and project costs*
## Dorothy Hamill Skating Rink
### Additions & Alterations Options

<table>
<thead>
<tr>
<th>Item</th>
<th>Quantity</th>
<th>Cost</th>
<th>Unit</th>
<th>Subtotal</th>
<th>Project Costs</th>
<th>Required Program Total</th>
<th>Preferred Program Total</th>
<th>Secondary Program Total</th>
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<tr>
<td><strong>Infrastructure Work for Existing Building</strong></td>
<td>1</td>
<td>$2,643,200</td>
<td>ls</td>
<td>$2,643,200</td>
<td>Included</td>
<td>$2,643,200</td>
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<tr>
<td>Work Overlapping with Additions &amp; Alterations</td>
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<td>($887,300)</td>
<td>ls</td>
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<td>Included</td>
<td>($887,300)</td>
<td>$1,755,900</td>
<td>$1,755,900</td>
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<tr>
<td><strong>Alterations</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ice Slab Removal &amp; Replacement</td>
<td>16,820</td>
<td>$</td>
<td>45</td>
<td>$756,900</td>
<td></td>
<td>$287,622</td>
<td>$1,044,522</td>
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<td>Ice Slab Refrigeration System Replacement</td>
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<td>ls</td>
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<td>$275,000</td>
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<td>$104,500</td>
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<td>Removal of Current Zamboni Room</td>
<td>565</td>
<td>$</td>
<td>30</td>
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<td>$6,441</td>
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<td>Removal of the Seating / Locker Rooms</td>
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<td>sf</td>
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<td>$80,370</td>
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<td>$437,000</td>
<td>$1,587,000</td>
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<td></td>
<td></td>
<td></td>
<td>$3,671,283</td>
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<tr>
<td>Visitors Area Addition</td>
<td>7,600</td>
<td>$450</td>
<td>sf</td>
<td>$3,420,000</td>
<td>$1,299,600</td>
<td>$4,719,600</td>
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<td>1971 Building Demolition</td>
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<td>Visitors Area Addition</td>
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<td>sf</td>
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<td>$5,130,000</td>
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<td>$16,356,783</td>
<td>$34,986,783</td>
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## Dorothy Hamill Skating Rink
### New Building Options

<table>
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<tr>
<th>Item</th>
<th>Quantity</th>
<th>Cost Unit</th>
<th>Subtotal</th>
<th>Project Costs</th>
<th>Subtotal</th>
<th>Required Program Total</th>
<th>Preferred Program Total</th>
<th>Secondary Program Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Infrastructure Work for Existing Building</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>27%</td>
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<tr>
<td>Alterations</td>
<td></td>
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<td></td>
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<td>N/A</td>
<td>N/A</td>
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<td>$108,002</td>
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<td>$520,000</td>
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<td><strong>New Construction - Required Program</strong></td>
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<td>New Rink Building</td>
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<td>$16,450,000</td>
<td>$16,450,000</td>
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<td>New Rink Building</td>
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<td>$12,744,875</td>
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<td>$12,744,875</td>
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<td>New Rink Building</td>
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<td><strong>Subtotal</strong></td>
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<tr>
<td><strong>Total Project Budget</strong></td>
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<td></td>
<td></td>
<td>$16,970,000</td>
<td>$29,714,875</td>
<td>$31,667,719</td>
</tr>
</tbody>
</table>

**Site work development costs have been excluding pending identification of a site**
## Estimating Assumptions

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
<th>Unit</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project Costs - Additions &amp; Alterations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Contingency</td>
<td>$ 0.20</td>
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</tr>
<tr>
<td>Escalation</td>
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<td><strong>Cumulative Total</strong></td>
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<td>Construction Contingency</td>
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<tr>
<td>Escalation</td>
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<td>0 quarters 1.50% /quarter</td>
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<td><strong>Cumulative Total</strong></td>
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<tr>
<td><strong>Cumulative Total</strong></td>
<td>27%</td>
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</table>