The meeting was called to order at 11:07 A.M.

1. Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:
   • Meeting Minutes of the October 17, 2019 – action postponed until next meeting
   • Meeting Minutes of November 7, 2019 – action postponed until next meeting

2. Review TNW Financial and Accounting reporting format
   • Limitations/constraints of Special Revenue Funds
     Chairman Norton commented that Tom Marien, PKF O'Connor Davies' consultant, had recommended the conversion of TNW's financial systems from a Special Revenue Fund to an Enterprise Fund capital assets, depreciation and debt balance would be recognized, and reserve funds could be established. Mr. Mynarski explained that he concurred with the recommended conversion and noted that TOG’s Parking Fund and Griffith E. Harris Golf Course already operated as Enterprise Funds. The Chairman asked Mr. Mynarski to ask TNW's new CFO, Glenn Williams, his opinion to convert TNW financial systems to Enterprise Fund. Ms. Krumeich will ask the Town Law Department for its opinion of the potential conversion.

3. Sub-Committee's Reports
   The Sub-Committees had circulated their draft reports among members and a single report had been prepared for the meeting. The format encompassed a summary of the Health Dimensions Group and PKF O'Connor findings and recommendations. The Committee reviewed and edited the composite draft page-by-page, proposed revisions to formulate a presentation of the five potential ownership models recommended in the Committee’s 2017 Report expanded with a discussion of the advantages and disadvantages of each models.
- Maintain current TNW status
- Sell, lease to a 501(c)3
- Sell, lease to a for-profit entity
- Reduce TNW size, or close the facility
- Create a Trust to provide financial aid to eligible seniors

The next draft will be prepared for TNW Strategic Planning Committee December 4 meeting.

5. **Legal Issues**

Ms. Krumeich will circulate a copy of the Researcher’s report on the property title and search for Witherell heirs. The Law Department will be asked for its opinion whether the agreement of two of the three known heirs is sufficient for going forward.

6. **Future Committee Meeting Schedule**

   December 4, 2019 – 3:00 P.M.

7. **Adjournment**

   The Committee voted unanimously to adjourn the meeting at 3.28 P.M.

   Catherine Sidor, Recording Secretary

   Arthur D. Norton, Chairman