1. BET TNW Strategic Planning Comm. Meeting Agenda
   Documents:
   BET_TNW_STRATEGIC_PLANNING_COMM_AGENDA_12-10-18.PDF

2. SUB TO APP BET Nathaniel Witherell Strategic Planning Comm. Minutes
   Documents:
   SUB_TO_APP_BET_TNW_SPC_MINUTES_12-10-18.PDF

3. APPROVED BET Nathaniel Witherell Strategic Planning Comm. Meeting Minutes
   Documents:
   APPROVED_BET_TNW_SPC_MTG_MINUTES_12-10-18.PDF
1. Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:
   - November 5, 2018
   - November 14, 2018

2. Update/review personal services Contract # 6740 Town of Greenwich and PKF O’Connor Davies
   - Presentation by Thomas Marien, Partner PKF O’Connor Davies
   - Legacy Pension and OPEB costs

3. Update/review Contract # 6668 Town of Greenwich and Health Dimensions Group (HDG)

4. Continue discussion of the Nathaniel Witherell Business Models suggested by the Committee Report

5. Future Committee Meeting Schedule

6. Adjournment
The meeting was called to order at 9:37 A.M.

1. **Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:**

   Upon a Motion by Mr. Drake, seconded by Mr. Ramer, the Committee voted 3-0-0 to approve the Minutes of November 5, 2018 Meeting. (Arrived after vote: Duus)

   Mr. Simon requested written information about the conversion process of TNW financial data integration into TOG Munis records along with “best practices” to understand the assumptions in the DRAFT report’s GASB calculation of State Medicaid recoupment, accounts receivable, credit balances and Pension calculations.

   Upon a Motion by Ms. Krumeich, seconded by Mr. Ramer, the Committee voted 3-0-0 to approve the Minutes of November 14, 2018 Meeting as amended. (Arrived after vote: Duus)

2. **Update/review Contract #6740 Town of Greenwich and PKF O’Conner Davies**

   - **Presentation by Thomas Marien, Partner PKF O’Connor Davies** - Mr. Marien did not attend the meeting and was not available by telephone. The Committee continued its conversation about the status, process, needs and management role of the Project. Mr. Ramer proposed that the Committee explain how Mr. Marien developed the financial presentation with Mr. Gieger and Ms. Hess, to Mr. Simon and Mr. Ellis to describe in detail the transit TOG Finance Department’s budgetary basis calculations into GASB reporting format prior to the next Committee meeting on December 19.

3. **Update/review Contract #6668 Town of Greenwich and Health Dimensions Group (HDG)**
Mr. Duus reported that HDG’s Operations anticipated a DRAFT of the first half of its Report would be sent to the Committee on December 17 or 18; the balance of the Report, the financial projections and commentary on future TNW scenarios, would be sent on December 27. Ms. Krumeich and Mr. Ramer cautioned that the commentary should be based on business efficiencies to understand the differences between the scenarios. A webinar presentation by HDG to the Committee is scheduled for January 10 at 2:00 P.M. HDG will deliver its final Report to a joint meeting of the BET and TNW Board on January 23 at 5:30 P.M.

4. Continue discussion of the Nathaniel Witherell Business Models suggested in the Committee Report
Ms. Weissler and Ms. Krumeich reported on a meeting with Mr. Cava, TOG’s Director of Labor Relations, where HDG analysis of TNW policy on wages, healthcare and pension benefits were discussed. A previous analysis was completed in 2005. It was noted that current industry best practices converted vacation and holiday practices to “paid time off”.

5. Future Committee & Sub-Committee Meeting Schedule
- December 19, 2018 at 1:00 P.M.
- January 10, 2019 at 2:00 P.M. Mazza Conference Room
- January 23, 2019 1:00 P.M. Committee Meeting with HDG
- January 23, 2019 5:30 P.M. Joint Meeting BET & TNW Board of Directors Town Hall Meeting Room

Adjournment

Upon a Motion made by Mr. Duus, seconded by Ms. Krumeich, the Committee voted 4-0-0 to adjourn at 10:40 A.M.

______________________________
Catherine Sidor, Recording Secretary

______________________________
Arthur D. Norton, Chairman
1. Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:

Upon a Motion by Mr. Drake, seconded by Mr. Ramer, the Committee voted 3-0-0 to approve the Minutes of November 5, 2018 Meeting. (Arrived after vote: Duus)

Mr. Simon requested written information about the conversion process of TNW financial data integration into TOG Munis records along with “best practices” to understand the assumptions in the DRAFT report’s GASB calculation of State Medicaid recoupment, accounts receivable, credit balances and Pension calculations.

Upon a Motion by Ms. Krumeich, seconded by Mr. Ramer, the Committee voted 3-0-0 to approve the Minutes of November 14, 2018 Meeting as amended. (Arrived after vote: Duus)

2. Update/review Contract #6740 Town of Greenwich and PKF O’Conner Davies
   • Presentation by Thomas Marien, Partner PKF O’Connor Davies - Mr. Marien did not attend the meeting and was not available by telephone. The Committee continued its conversation about the status, process, needs and management role of the Project.

3. Update/review Contract #6668 Town of Greenwich and Health Dimensions Group (HDG)
   Mr. Duus reported that HDG’s Operations anticipated a DRAFT of the first half of its Report would be sent to the Committee on December 17 or 18; the balance of the Report, the financial projections and commentary on future TNW scenarios, would be sent on December 27. Ms. Krumeich and Mr. Ramer cautioned that the commentary should be based on business efficiencies to understand the differences between the scenarios.
webinar presentation by HDG to the Committee is scheduled for January 10 at 2:00 P.M. HDG will deliver its final Report to a joint meeting of the BET and TNW Board on January 23 at 5:30 P.M.

4. Continue discussion of the Nathaniel Witherell Business Models suggested in the Committee Report
Ms. Weissler and Ms. Krumeich reported on a meeting with Mr. Cava, TOG's Director of Labor Relations, where HDG analysis of TNW policy on wages, healthcare and pension benefits were discussed. It was noted that current industry best practices converted vacation, holiday, and personal days to a “paid time off” program.

5. Future Committee & Sub-Committee Meeting Schedule
- December 19, 2018 at 1:00 P.M.
- January 10, 2019 at 2:00 P.M. Mazza Conference Room
- January 23, 2019 1:00 P.M. Committee Meeting with HDG
- January 23, 2019 5:30 P.M. Joint Meeting BET & TNW Board of Directors Town Hall Meeting Room

Adjournment

Upon a Motion made by Mr. Duus, seconded by Ms. Krumeich, the Committee voted 4-0-0 to adjourn at 10:40 A.M.

Catherine Sidor, Recording Secretary

Arthur D. Norton, Chairman