1. BET Nathaniel Witherell Strategic Planning Comm. Meeting Agenda
   
   Documents:

   BET_TNW_STRATEGIC_PLANNING_COMM_MTG_AGENDA_11-25-19.PDF

2. SUB TO APP BET Nathaniel Witherell Strategic Planning Comm. Meeting Minutes

   Documents:

   SUB_TO_APP_BET_TNW_STRATEGIC_PLANNING_COMM_MINUTES_11-25-19.PDF

3. APPROVED BET Nathaniel Witherell Strategic Planning Comm. Meeting Minutes

   Documents:

   APPROVED_BET_TNW_SP_COMM_MEETING_MINUTES_11-25-19.PDF
AGENDA

1. Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:
   - October 17, 2019
   - November 7, 2019

2. Review TNW Financial and Accounting reporting format
   - Limitations/constraints of Special Revenue Funds

3. The Nathaniel Witherell 2019 Report Consolidated
   - Sub-Committee Reports
     - Maintain current TNW status
     - Sell, lease to a 501 (c) 3
     - Sell, lease to a For-Profit entity
     - Reduce TNW size, close, create trust

4. Legal Issues

5. Future Committee Meeting Schedule:
   - December 4, 2019 - 2:00 PM (if necessary)

6. Adjournment
TOWN OF GREENWICH
BOARD OF ESTIMATE AND TAXATION
NATHANIEL WITHERELL STRATEGIC PLANNING COMMITTEE

Monday, November 25, 2019
Mazza Conference Room, Town Hall

Committee: Arthur D. Norton, Chair; William Drake, Andy Duus, Elizabeth K. Krumeich, Jeffrey Ramer, Nancy Weissler

Staff: Peter Mynarski, Comptroller

BET: Leslie Tarkington,

Other: Ken Borsuk, Reporter, Greenwich Time; Lucia Jansen, RTM D-7, BOC; Miriam Kreuzer, RTM D-7, Legislative & Rules, 2019 BET-Elect; Dan Ozigmir, RTM-5, Vice Chairman BOC; Patty Roberts, RTM D-5, Health & Human Services Committee; Chris Von Keyserling

The meeting was called to order at 11:07 A.M.

1. Approval of the BET Nathaniel Witherell Strategic Planning Committee Meeting Minutes:
   - Meeting Minutes of the October 17, 2019 – action postponed until next meeting
   - Meeting Minutes of November 7, 2019 – action postponed until next meeting

2. Review TNW Financial and Accounting reporting format
   - Limitations/constraints of Special Revenue Funds
     Chairman Norton commented that Tom Mareen, PKF O'Connor Davies' consultant, had recommended the conversion of TNW's financial systems from a Special Revenue Fund to an Enterprise Fund capital assets, depreciation and debt balance would be recognized, and a reserve fund could be established. Mr. Mynarski explained that he concurred with the recommended conversion and noted that TOG's Parking Fund and Griffin E. Harris Golf Course already operated as Enterprise Funds. The Chairman asked Mr. Mynarski to ask TNW's new CFO, Glenn Williams, his opinion to convert TNW financial systems to an Enterprise Fund. Ms. Krumeich will ask the Town Law Department for its opinion of the potential conversion. A report of findings will be an Agenda item for the December 4, 2910 meeting as well as discussion on the possibility of forgiveness of debt and in-kind costs.

3. Sub-Committee's Reports
   The Sub-Committees had circulated their draft reports among members and a single report had been prepared for the meeting. The format encompassed a summary of the Health Dimensions Group and PKF O'Connor findings and recommendations as financial analysis, patient analysis, pension liability, legal issues. The Committee reviewed and edited the composite draft page-by-page, proposed revisions to formulate a presentation of the four
potential ownership models recommended in the Committee’s 2017 Report expanded with a discussion of the advantages and disadvantages of each models.

- Maintain current TNW status
- Sell, lease to a 501(c)3
- Sell, lease to a for-profit entity
- Reduce TNW size, close, create trust

The next draft will be prepared for TNW Strategic Planning Committee December 4 meeting.

5. **Legal Issues**
Ms. Krumeich will circulate a copy of the Researcher’s report on the property title and search for Witherell heirs. The Law Department will be asked for its opinion whether the agreement of two of the three known heirs is sufficient for going forward.

6. **Future Committee Meeting Schedule**
December 4, 2019 – 3:00 P.M.

7. **Adjournment**
The Committee voted unanimously to adjourn the meeting at 3.28 P.M.

SUBJECT TO APPROVAL

Catherine Sidor, Recording Secretary

Arthur D. Norton, Chairman
TOWN OF GREENWICH
BOARD OF ESTIMATE AND TAXATION
NATHANIEL WITHERELL STRATEGIC PLANNING COMMITTEE

Monday, November 25, 2019
Mazza Conference Room, Town Hall

Committee: Arthur D. Norton, Chair; William Drake, Andy Duus, Elizabeth K. Krumeich, Jeffrey Ramer, Nancy Weissler

Staff: Peter Mynarski, Comptroller

BET: Leslie Tarkington,

Other: Ken Borsuk, Reporter, Greenwich Time; Lucia Jansen, RTM D-7, BOC; Miriam Kreuzer, RTM D-7, Legislative & Rules, 2019 BET-Elect; Dan Ozizmir, RTM-5, Vice Chairman BOC; Patty Roberts, RTM D-5, Health & Human Services Committee; Chris Von Keyserling

The meeting was called to order at 11:07 A.M.

1. Approval of the BET Nathaniel Witherrl Strategic Planning Committee Meeting Minutes:
   - Meeting Minutes of the October 17, 2019 – action postponed until next meeting
   - Meeting Minutes of November 7, 2019 – action postponed until next meeting

2. Review TNW Financial and Accounting reporting format
   - Limitations/constraints of Special Revenue Funds
     Chairman Norton commented that Tom Marien, PKF O'Connor Davies' consultant, had recommended the conversion of TNW's financial systems from a Special Revenue Fund to an Enterprise Fund capital assets, depreciation and debt balance would be recognized, and reserve funds could be established. Mr. Mynarski explained that he concurred with the recommended conversion and noted that TOG's Parking Fund and Griffith E. Harris Golf Course already operated as Enterprise Funds. The Chairman asked Mr. Mynarski to ask TNW's new CFO, Glenn Williams, his opinion to convert TNW financial systems to Enterprise Fund. Ms. Krumeich will ask the Town Law Department for its opinion of the potential conversion.

3. Sub-Committee's Reports
   The Sub-Committees had circulated their draft reports among members and a single report had been prepared for the meeting. The format encompassed a summary of the Health Dimensions Group and PKF O'Connor findings and recommendations. The Committee reviewed and edited the composite draft page-by-page, proposed revisions to formulate a presentation of the five potential ownership models recommended in the Committee's 2017 Report expanded with a discussion of the advantages and disadvantages of each models.
o Maintain current TNW status
o Sell, lease to a 501(c)3
o Sell, lease to a for-profit entity
o Reduce TNW size, or close the facility
o Create a Trust to provide financial aid to eligible seniors

The next draft will be prepared for TNW Strategic Planning Committee December 4 meeting.

5. Legal Issues
Ms. Krumeich will circulate a copy of the Researcher’s report on the property title and search for Witherell heirs. The Law Department will be asked for its opinion whether the agreement of two of the three known heirs is sufficient for going forward.

6. Future Committee Meeting Schedule
   December 4, 2019 – 3:00 P.M.

7. Adjournment
   The Committee voted unanimously to adjourn the meeting at 3.28 P.M.

Catheype Sidor, Recording Secretary

Arthur D. Norton, Chairman